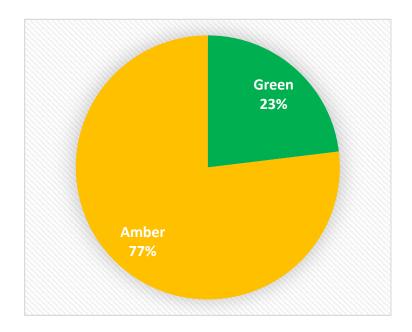
Priority 1	The endemic weaknesses in the quality and, due to the
	pandemic, timeliness of EHC plans, which lead to poor
	outcomes for children and young people with SEND across
	education, health and care
<u>Lead</u>	Charlotte Finch (Head of SEND), Wendy Young (Deputy
	Head of SEND)

Key	As Progress Report	
	Not On Track – Area of Risk	
	On Track and Progressing	
	Completed	
	Impact Evidenced	

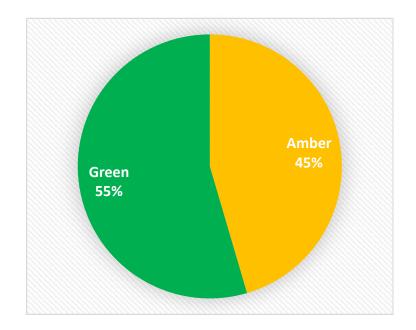
Action Reference	Planned Completion date	Progress
1.1.1	Jul-22	
1.1.2	Nov-22	
1.1.3	Jan-23	
1.1.4	Sep-22	
1.1.5	Sep-22	
1.2.1	Jan-23	
1.2.2	May-22	
1.3.1	Sep-22	
1.3.2	Jan-23	
1.3.3	May-23	
1.4.1	Nov-22	
1.5.1	Feb-22	
1.5.2	Oct-22	



Priority 2	The high level of dissatisfaction among parents and carers with the area's provision
<u>Lead</u>	Charlotte Finch (Head of SEND)

Key	As Progress Report	
Not On Track – Area of Risk		
	On Track and Progressing	
	Completed	
	Impact Evidenced	

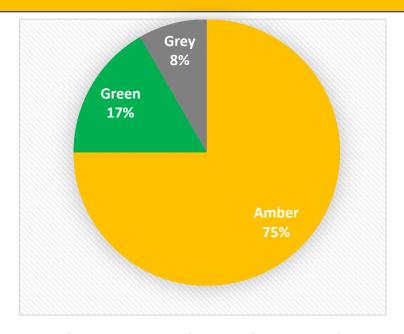
Action Reference	Planned Completion date	Progress
2.1.1	Jul-22	
2.1.2	Dec-23	
2.1.3	Dec-22	
2.1.4	Sep-22	
2.2.1	May-23	
2.2.2	Mar-22	
2.2.3	Sep-22	
2.3.1	Jan-23	
2.3.2	Sep-22	
2.4.1	Sep-22	
2.4.2	Dec-23	



	The local offer not being well publicised and not providing parents with the information that they need	
<u>Lead</u>	Adrian Rocks (Head of Education Commissioning)	

Key	As Progress Report	
	Not On Track – Area of Risk	
	On Track and Progressing  Completed	
	Impact Evidenced	

Action Reference	Planned Completion date	Progress	
3.1.1	Jun-22		
3.1.2	Jun-22		
3.1.3	Jul-23		
3.1.4	Jun-22	Needs updating with new branding	
3.1.5	Sep-22		
3.2.1	Aug-22	Review complete restructure Sept	
3.2.2	Sep-22	·	
3.2.3	Apr-23		
3.3.1	Aug-22	Await cabinet process Oct 2022	
3.3.2	Aug-23		
3.4.1	Sep-23	Due to commence Q4 for end date Sept 2023	
3.5.1	Oct-22		

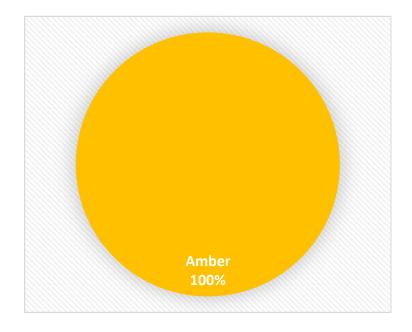


3.4.1 - Not started yet as not due to be complete until Sept 2023

Priority 4	The placement of some children and young people in unsuitable education provision
<u>Lead</u>	Wendy Young (Deputy Head of SEND) and Pierre Coiffait (Headteacher, Hawthorns Primary Special School)

Key	As Progress Report	
	Not On Track – Area of Risk	
	On Track and Progressing	
	Completed	
	Impact Evidenced	

Action Reference	Planned Completion date	Progress
4.1.1	Sep-23	
4.1.2	Sep-23	
4.4.1		
4.4.2		
4.5.1	Sep-23	

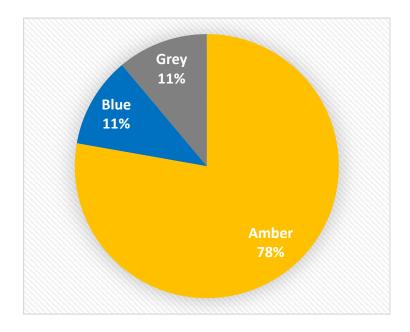


	The unreasonable waiting times, which lead to increased needs for children and young people and their families
<u>Lead</u>	Louise Rule (Head of Starting Well)

Key	As Progress Report
	Not On Track – Area of Risk
	On Track and Progressing
	Completed
	Impact Evidenced

Action Reference	Planned Completion date	Progress
5.1.1	Jan-23	Due to commence Q3 with completion scheduled for end of Jan 23.
5.1.2	Feb-23	
5.1.3	Jul-23	
5.1.4	Feb-23	
5.1.5	Mar-23	
5.1.6	Mar-23	
5.1.7	Aug-22	Data now available and being used – weekly reviews of longest waiting time
5.2.1	Mar-23	
5.2.2	Mar-23	

- 5.1.1 work on schedule to start Q3 with completion scheduled for end of Jan 23.
- 5.1.5 Commission additional Provider to assess children on ADHD pathway waiting lists

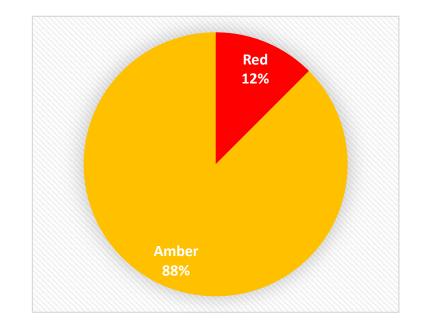


Priority 6	The lack of contribution from social care professionals to the EHC Plan process
<u>Lead</u>	Daniel Murphy (Service Unit Manager, Children's Social Care) DSCO – (recruitment in process)

Key	As Progress Report	
	Not On Track – Area of Risk	
	On Track and Progressing	
	Completed	
	Impact Evidenced	

Action Reference	Planned Completion date	Progress
6.1.1	Sep-22	
6.1.2	Dec-22	
6.1.3	Jan-23	
6.1.4	Jan-23	
6.2.1	Jan-23	
6.2.2	Dec-22	
6.2.3	Jan-23	
6.3.1	Jan-23	

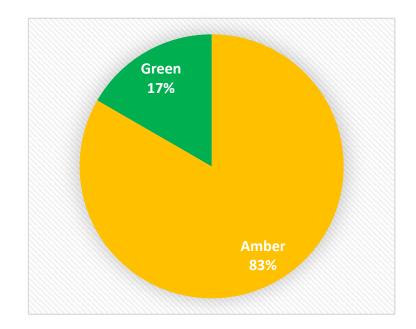
6.1.1 DSCO Job description and Job evaluation completed. Recruitment underway. Red as not in post by target date.



Priority 7	The limited oversight of the quality of SEND provision for children and young people's education
<u>Lead</u>	Jane Sowerby (Head of Education Improvement and Partnerships) Andrew Foord (Headteacher, Cromwell Specialist School); Bev Oldham (Headteacher, Discovery Academy); Gus Diamond (Headteacher, All Saints Catholic College); Tina Tray (Headteacher, Oakdale Primary Special School)

Key	As Progress Report	
	Not On Track – Area of Risk	
	On Track and Progressing	
	Completed	
	Impact Evidenced	

Action Reference	Planned Completion date	Progress
7.1.2	Nov-22	
7.1.3	Sep-22	
7.2.1	May-22	
7.2.2	Mar-23	
7.2.3	Apr-23	
7.3.1	Jul-23	
7.3.2	Jun-22	
7.3.3	Sep-22	
7.3.4	Aug-22	Complaint's data analysis in progress
7.3.5	Dec-22	
7.3.6	Jun-23	
7.3.7	Dec-22	

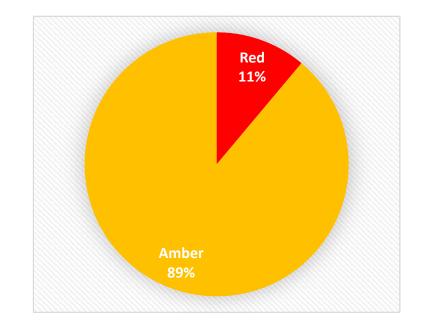


Priority 8	The inconsistent application of a graduated approach across different settings, leading to weaknesses in meeting needs across the area
<u>Lead</u>	Erica Douglas-Osborn (Senior Specialist Educational
	Psychologist) and Naomi Cartledge (Headteacher,
	Corrie Primary School and Specialist Resource Base)

Key	As Progress Report
	Not On Track – Area of Risk
	On Track and Progressing
	Completed
	Impact Evidenced

Action Reference	Planned Completion date	Progress
8.1.1	Nov-22	
8.1.2	Jul-23	
8.1.3	No date	
8.2.1	Oct-22	
8.2.2	Oct-22	
8.2.3	Sep-22	
8.2.4	Nov-22	
8.3.1	Jul-22	Nasen Whole school training
8.3.2	Sept-23	

# 8.3.1 Nasen Whole School Training – details not yet clear. Training may need a longer delivery time to capture more settings. Charlotte is in discussion with DfE but not details are currently available for schools.

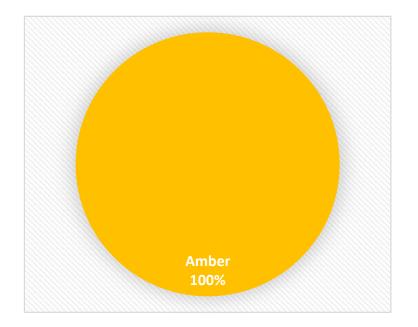


Priority 9	The poor transition arrangements across all stages of education
<u>Lead</u>	Jane Sowerby (Head of Education Improvement and Partnerships), Mel Wicks (Executive Principal Stamford Park Trust), Peter Taylor (Principal,
	Audenshaw Boys Academy), Jane Martin (Ashton Sixth Form College)

Key	As Progress Report
	Not On Track – Area of Risk
	On Track and Progressing
	Completed
	Impact Evidenced

Action Reference	Planned Completion date	Progress
9.1.1	Sep-23	
9.1.2	Jul-22	
9.1.3	May-24	
9.2.1	Jul-22	
9.2.2	Jul-23	
9.2.3	Apr-23	
9.2.4	Sep-22	
9.2.5	Oct-23	
9.3.2	Oct-22	

9.2.1Transition work has been paused due to school summer holidays. This work will be picked up in the next few weeks. There are some capacity issues which will be worked through in the coming weeks.

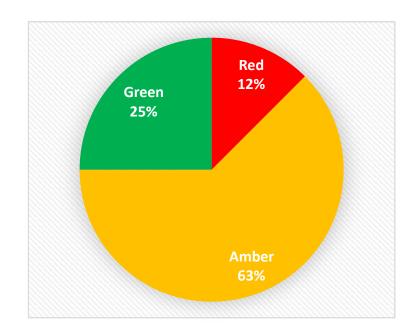


Priority 10	The lack of strategic direction in the support for children and young people to prepare them effectively for adulthood
<u>Lead</u>	Mark Whitehead (Head of Operation Services, Adults) and Sarah Jamieson (Head of Economy, Employment & Skills)

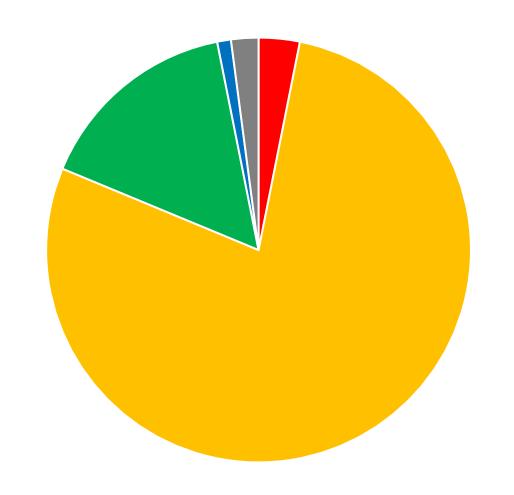
Key	As Progress Report
	Not On Track – Area of Risk
	On Track and Progressing
	Completed
	Impact Evidenced

Action Reference	Planned Completion date	Progress
10.1.1	Apr-22	
10.1.2	Sep-22	
10.1.3	Apr-23	
10.1.4	Mar-23	
10.2.1	Sep-22	
10.3.1	Sep-22	
10.4.1	Apr-22	
10.4.2	Jun-22	

10.1.3 Had to cancel DfE meeting in September as participating in an ADASS peer challenge inspection on the day arranged.



# **PROGRESS**



Priority Status @ 28/9/2022

Red	3	3%
Amber	75	78%
Green	15	16%
Blue	1	1%
Grey	2	2%

## Actions due before end December



# Timeline Tracking in development

ASK: Adapt Highlight report to support GAANT view for Actions

	The endemic weaknesses in the quality and, due to the
	pandemic, timeliness of EHC plans, which lead to poor outcomes
	for children and young people with SEND across education,
	health and care
Lead	Charlotte Finch (Head of SEND), Wendy Young (Deputy Head of
	SEND)

- 1. Not yet started
- 2. % Complete now required
- 3. Complete
- 4. Impact measures

Please provide % complete in highlight reports

Select a period to highlight at right. A legend describing the charting follows.					Period Highlight:	1			Plan Du	ıration			
	Start period	Duration	Actual start	Act. duration	% complete	Jun-22	Jul-22	Aug-22	Sep-22	Oct-22	_	Dec-22	_
						1		3	4	5	ь		8
1.1 Improved timeliness of EHC Plans.	1	8	1	8	<u>40%</u>								
1.2 Improved quality of EHC Plans.	1	8	1	8	20%								
1.3 Improved culture of co-productivity and greater engagement with children and families and agreement among all contributors that SEND is "everybody's business".	1	12	1	12	<u>25%</u>								
1.4 Good quality health advice that accurately reflects children and young people's needs.	1	6	1	6	<u>o%</u>	TBC							